

## **ST. JOHN'S HOME FOR ELDERLY PERSONS**

[UEN. S61SS0176G]

[Registered under the Societies Act 1966  
in the Republic of Singapore]

### **AUDITED FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025**

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## **Fiducia LLP**

(UEN. T10LL0955L)

Public Accountants and  
Chartered Accountants of Singapore

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**St. John's Home for Elderly Persons**  
[UEN. S61SS0176G]

Audited Financial Statements  
Financial Year Ended 31 December 2025

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**STATEMENT BY MANAGEMENT COMMITTEE**

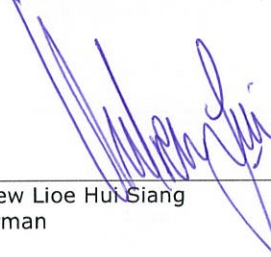
In the opinion of the Management Committee, the financial statements of **St. John's Home for Elderly Persons** (the "Home") are drawn up so as to present fairly, in all material respects, the state of affairs of the Home as at 31 December 2025, and the results, changes in funds and cash flows of the Home for the financial year then ended.

At the date of this statement, there are reasonable grounds to believe that the Home will be able to pay its debts as and when they fall due.

The Management Committee, comprising the following, authorised the issue of these financial statements on 27 April 2026.

Chairman	Andrew Lioe Hui Siang	
Vice-chairman	Lester Lee Keng Kok	
Honorary Secretary	Rachel Ong Chuan Chuan	
Assistant Honorary Secretary	Tung Wei Liang Benjamin	
Assistant Honorary Secretary	Kenneth Chue Soon Seng	(Stepped down on 24 February 2025)
Honorary Treasurer	Gan Leong Hin	
Committee Member	Consigliere Warren Dolius Paolo	
Committee Member	Chua Hui Hsiang, Felicia	
Committee Member	Lee Pheng Hai Lawrence	(Appointed on 25 June 2025)**
Committee Member	Lee Teck Horng	(Appointed on 25 June 2025)**
Committee Member	Nicholas Raphael Netto	(Resigned on 25 June 2025)**
Committee Member	Ling Liong Ein Brian	(Appointed on 27 October 2025)

For and on behalf of the Management Committee,

  
\_\_\_\_\_  
Andrew Lioe Hui Siang  
Chairman

  
\_\_\_\_\_  
Gan Leong Hin  
Honorary Treasurer

Singapore, 27 April 2026

\*\* Lee Pheng Hai Lawrence and Lee Teck Horng were appointed during the AGM held by the Home for FY2025, and Nicholas did not seek re-election and resigned during the FY2025 AGM.

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Independent auditor's report to the members of:

### **ST. JOHN'S HOME FOR ELDERLY PERSONS**

[UEN. S61SS0176G]  
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## **Report on the Audit of the Financial Statements**

### **Opinion**

We have audited the financial statements of **St. John's Home for Elderly Persons** (the "Home"), which comprise the statement of financial position as at 31 December 2025, and the statement of financial activities, statement of changes in funds and statement of cash flows for the financial year then ended, and notes to the financial statements, including material accounting policy information.

In our opinion, the accompanying financial statements are properly drawn up in accordance with the provisions of the Societies Act 1966 (the "Societies Act"), the Charities Act 1994 and other relevant regulations (the "Charities Act and Regulations") and Financial Reporting Standards in Singapore ("FRSs") so as to present fairly, in all material respects, the state of affairs of the Home as at 31 December 2025, and the results, changes in funds and cash flows of the Home for the financial year ended on that date.

### **Basis for Opinion**

We conducted our audit in accordance with Singapore Standards on Auditing ("SSAs"). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Home in accordance with *the Accounting and Corporate Regulatory Authority ("ACRA") Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities ("ACRA Code")* together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Other Information**

Management is responsible for other information. The other information comprises the Statement by Management Committee (set out on page 2), but does not include the financial statements and our auditor's report thereon, which we obtained prior to the date of this auditor's report, and the annual report, which is expected to be made available to us after that date.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

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(CONT'D)

Independent auditor's report to the members of:

### **ST. JOHN'S HOME FOR ELDERLY PERSONS**

[UEN. S61SS0176G]  
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## **Responsibilities of Management and Those Charged with Governance for the Financial Statements**

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the provisions of the Societies Act, the Charities Act and Regulations and FRSs, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Home's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Home or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Home's financial reporting process.

## **Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Home's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Home's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Home to cease to continue as a going concern.

## Fiducia LLP

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(CONT'D)

Independent auditor's report to the members of:

### **ST. JOHN'S HOME FOR ELDERLY PERSONS**

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#### **Auditor's Responsibilities for the Audit of the Financial Statements (Cont'd)**

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also: (Cont'd)

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

#### **Report on Other Legal and Regulatory Requirements**


In our opinion,

- (a) the accounting and other records required to be kept by the Home have been properly kept in accordance with the provisions of the Societies Regulations enacted under the Societies Act, the Charities Act and Regulations; and
- (b) the fund-raising appeals held during the financial year has been carried out in accordance with Regulation 6 of the Societies Regulations issued under the Societies Act and proper accounts and other records have been kept of the fund-raising appeal.

During the course of our audit, nothing has come to our attention that causes us to believe that during the financial year:

- (a) The Home has not used the donation moneys in accordance with its objectives as required under Regulation 11 of the Charities (Institutions of a Public Character) Regulations; and
- (b) The Home has not complied with the requirements of Regulation 15 of the Charities (Institutions of a Public Character) Regulations.

DocuSigned by:

  
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**Fiducia LLP**  
Public Accountants and  
Chartered Accountants

Singapore, 27 April 2026

Partner-in-charge: Gan Chek Huat  
PAB No.: 01939

**St. John's Home for Elderly Persons**  
[UEN. S61SS0176G]

Audited Financial Statements  
Financial Year Ended 31 December 2025

**STATEMENT OF FINANCIAL ACTIVITIES  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025**

	Note	Unrestricted Fund	Restricted Funds			Total Restricted Funds	Other reserve	Total Funds S\$
		General Fund S\$	Building Fund S\$	Land Lease Fund S\$	Endowment Fund S\$	Fair value reserve S\$		
<b>2025 INCOME</b>								
Income from generating voluntary funds		1,673,186	0	0	0	0	0	1,673,186
Grants	7	320,665	0	0	0	0	0	320,665
Income from provision of care services		1,090,182	0	0	0	0	0	1,090,182
Other income		342,365	0	0	263,598	263,598	0	605,963
		<u>3,426,398</u>	<u>0</u>	<u>0</u>	<u>263,598</u>	<u>263,598</u>	<u>0</u>	<u>3,689,996</u>
<b>EXPENDITURE</b>								
Cost of generating voluntary funds		64,334	0	0	0	0	0	64,334
Cost of provision of care services		2,380,594	634,978	96,002	0	730,980	0	3,111,574
Governance and administrative costs		644,244	0	0	0	0	0	644,244
		<u>3,089,172</u>	<u>634,978</u>	<u>96,002</u>	<u>0</u>	<u>730,980</u>	<u>0</u>	<u>3,820,152</u>
<b>NET SURPLUS/(DEFICIT)</b>		337,226	(634,978)	(96,002)	263,598	(467,382)	0	(130,156)
Fair value gain	18	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>107,077</u>	<u>107,077</u>
Net movement in funds		337,226	(634,978)	(96,002)	263,598	(467,382)	107,077	(23,079)
<b>Accumulated funds brought forward</b>		<u>6,526,061</u>	<u>13,661,011</u>	<u>2,016,051</u>	<u>10,653,529</u>	<u>26,330,591</u>	<u>(181,782)</u>	<u>32,674,870</u>
<b>Accumulated funds carried forward</b>		<u>6,863,287</u>	<u>13,026,033</u>	<u>1,920,049</u>	<u>10,917,127</u>	<u>25,863,209</u>	<u>(74,705)</u>	<u>32,651,791</u>

The accompanying notes form an integral part of these financial statements.

**St. John's Home for Elderly Persons**  
[UEN. S61SS0176G]

Audited Financial Statements  
Financial Year Ended 31 December 2025

**STATEMENT OF FINANCIAL ACTIVITIES  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025 (CONT'D)**

	Note	Unrestricted Fund	Restricted Funds			Total Restricted Funds	Other reserve	Total Funds S\$
		General Fund S\$	Building Fund S\$	Land Lease Fund S\$	Endowment Fund S\$	Funds S\$	Fair value reserve S\$	
<b>2024 INCOME</b>								
Income from generating voluntary funds		7,842,714	0	0	0	0	0	7,842,714
Grants	7	272,410	0	0	0	0	0	272,410
Income from provision of care services		1,229,466	0	0	0	0	0	1,229,466
Other income		366,018	0	0	302,751	302,751	0	668,769
		<u>9,710,608</u>	<u>0</u>	<u>0</u>	<u>302,751</u>	<u>302,751</u>	<u>0</u>	<u>10,013,359</u>
<b>EXPENDITURE</b>								
Cost of generating voluntary funds		45,052	0	0	0	0	0	45,052
Cost of provision of care services		2,173,638	634,978	96,002	0	730,980	0	2,904,618
Governance and administrative costs		524,315	0	0	0	0	0	524,315
		<u>2,743,005</u>	<u>634,978</u>	<u>96,002</u>	<u>0</u>	<u>730,980</u>	<u>0</u>	<u>3,473,985</u>
<b>NET SURPLUS/(DEFICIT)</b>		6,967,603	(634,978)	(96,002)	302,751	(428,229)	0	6,539,374
Fair value loss	18	0	0	0	0	0	(30,935)	(30,935)
Transfer to Endowment Fund		(4,000,000)	0	0	4,000,000	4,000,000	0	0
Net movement in funds		2,967,603	(634,978)	(96,002)	4,302,751	3,571,771	(30,935)	6,508,439
<b>Accumulated funds brought forward</b>		<u>3,558,458</u>	<u>14,295,989</u>	<u>2,112,053</u>	<u>6,350,778</u>	<u>22,758,820</u>	<u>(150,847)</u>	<u>26,166,431</u>
<b>Accumulated funds carried forward</b>		<u>6,526,061</u>	<u>13,661,011</u>	<u>2,016,051</u>	<u>10,653,529</u>	<u>26,330,591</u>	<u>(181,782)</u>	<u>32,674,870</u>

The accompanying notes form an integral part of these financial statements

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**STATEMENT OF FINANCIAL POSITION AS AT 31 DECEMBER 2025**

	Note	2025 S\$	2024 S\$
<b>ASSETS</b>			
<b>Current assets</b>			
Cash and cash equivalents	9	15,253,803	14,594,302
Other receivables	10	526,436	542,000
		<u>15,780,239</u>	<u>15,136,302</u>
<b>Non-current assets</b>			
Property, plant and equipment	11	14,905,145	15,645,442
Financial assets, at FVOCI	12	2,412,914	2,305,837
Intangible assets	13	372,899	558,359
		<u>17,690,958</u>	<u>18,509,638</u>
<b>Total assets</b>		<u>33,471,197</u>	<u>33,645,940</u>
<b>LIABILITIES</b>			
<b>Current liabilities</b>			
Other payables and accruals	14	536,975	547,424
<b>Non-current liabilities</b>			
Deferred capital grants	15	282,431	423,646
<b>Total liabilities</b>		<u>819,406</u>	<u>971,070</u>
<b>NET ASSETS</b>		<u>32,651,791</u>	<u>32,674,870</u>
<b>FUNDS</b>			
<b>Unrestricted fund</b>			
General fund	16	6,863,287	6,526,061
<b>Restricted funds</b>			
Building fund	17	13,026,033	13,661,011
Land lease fund	17	1,920,049	2,016,051
Endowment fund	17	10,917,127	10,653,529
		<u>25,863,209</u>	<u>26,330,591</u>
<b>Other reserve</b>			
Fair value reserve	18	(74,705)	(181,782)
<b>TOTAL FUNDS</b>		<u>32,651,791</u>	<u>32,674,870</u>

The accompanying notes form an integral part of these financial statements.

**St. John's Home for Elderly Persons**  
[UEN. S61SS0176G]

Audited Financial Statements  
Financial Year Ended 31 December 2025

**STATEMENT OF CHANGES IN FUNDS  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025**

	Note	Unrestricted fund	Restricted funds				Other reserve	Total S\$
		General fund S\$	Building fund S\$	Land lease fund S\$	Endowment fund S\$	Total restricted funds S\$	Fair value reserve S\$	
<b>2025</b>								
Balance at beginning of financial year		6,526,061	13,661,011	2,016,051	10,653,529	26,330,591	(181,782)	32,674,870
Surplus/(deficit)		337,226	(634,978)	(96,002)	263,598	(467,382)	0	(130,156)
Fair value gain	18	0	0	0	0	0	107,077	107,077
Balance at end of financial year		<u>6,863,287</u>	<u>13,026,033</u>	<u>1,920,049</u>	<u>10,917,127</u>	<u>25,863,209</u>	<u>(74,705)</u>	<u>32,651,791</u>
<b>2024</b>								
Balance at beginning of financial year		3,558,458	14,295,989	2,112,053	6,350,778	22,758,820	(150,847)	26,166,431
Surplus/(deficit)		6,967,603	(634,978)	(96,002)	302,751	(428,229)	0	6,539,374
Fair value loss	18	0	0	0	0	0	(30,935)	(30,935)
Transfer to Endowment Fund	16	(4,000,000)	0	0	4,000,000	4,000,000	0	0
Balance at end of financial year		<u>6,526,061</u>	<u>13,661,011</u>	<u>2,016,051</u>	<u>10,653,529</u>	<u>26,330,591</u>	<u>(181,782)</u>	<u>32,674,870</u>

The accompanying notes form an integral part of these financial statements.

**STATEMENT OF CASH FLOWS  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025**

	Note	2025 S\$	2024 S\$
<b>Cash flows from operating activities</b>			
Net (deficit)/surplus for the financial year		(130,156)	6,539,374
Adjustments for:			
- Amortisation of intangible assets	13	185,460	185,460
- Depreciation of property, plant and equipment	11	909,590	900,379
- Amortisation of deferred capital grants	15	(141,215)	(141,215)
- Interest income		(388,599)	(476,555)
- Dividend income		(30,229)	(31,264)
- Loss on disposal of property, plant and equipment		30	0
Operating cash flow before changes in working capital		404,881	6,976,179
Changes in working capital:			
- Other receivables		(41,497)	740
- Other payables and accruals		(10,449)	30,210
<b>Net cash generated from operating activities</b>		<u>352,935</u>	<u>7,007,129</u>
<b>Cash flows from investing activities</b>			
Interest received		445,660	370,976
Purchases of property, plant and equipment	11	(169,323)	(6,400)
Purchase of intangible assets	13	0	(9,897)
Dividend received		30,229	31,264
<b>Net cash generated from investing activities</b>		<u>306,566</u>	<u>385,943</u>
<b>Net increase in cash and cash equivalents</b>		659,501	7,393,072
Cash and cash equivalents at beginning of financial year		<u>14,544,302</u>	<u>7,151,230</u>
<b>Cash and cash equivalents at end of financial year</b>	9	<u>15,203,803</u>	<u>14,544,302</u>

The accompanying notes form an integral part of these financial statements.

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025**

These notes form an integral part of and should be read in conjunction with the accompanying financial statements.

**1. General information**

St. John's Home for Elderly Persons (the "Home") is registered and domiciled in Singapore. The Home's registered office and principal place of operation is located at 1 Willow Avenue, Singapore 347508.

The Home was registered on 18 October 1961 under the Societies Act 1966 (the "Societies Act").

The Home is a charity registered under the Charities Act 1994 (the "Charities Act") since 12 March 1988. The Home is granted Institutions of a Public Character ("IPC") status for the period from 1 April 2022 to 31 March 2026 and subsequently renewed from 1 April 2026 to 31 March 2030.

In compliance with GST rule for existing and future services, the Home was registered as a GST entity with effect from 1 July 2020.

The objective of the Home is to provide shelter and to care for the physical and spiritual needs of such elderly persons as have no home or suitable accommodation and no children or close relatives who have adequate facilities for looking after them. The Home is open to all regardless of race or creed.

**2. Material accounting policy information****2.1 Basis of preparation**

The financial statements have been prepared in accordance with Financial Reporting Standards in Singapore ("FRSs") and the disclosure requirements of the Societies Act 1966, the Charities Act 1994 and other relevant regulations. The financial statements have been prepared under the historical cost convention, except as disclosed in the accounting policies below.

The financial statements are presented in Singapore Dollar ("S\$"), which is the Home's functional currency. Functional currency is the currency of the primary economic environment in which the Home operates. All financial information presented is denominated in Singapore Dollar unless otherwise stated.

The preparation of the financial statements in conformity with FRSs requires management to exercise its judgement in the process of applying the Home's accounting policies. It also requires the use of certain critical accounting estimates and assumptions. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed in Note 3.

The management has assessed that the going concern basis of preparation for this set of financial statements remains appropriate.

**Interpretations and amendments to published standards effective in 2025**

In the current financial year, the Home adopted the new or amended FRSs and Interpretations of FRSs ("INT FRSs") that are relevant and mandatory to its operations and effective on 1 January 2025. Changes to the Home's accounting policies have been made as required, in accordance with the transitional provisions in the respective FRSs and INT FRSs.

The adoption of these new or amended FRSs and INT FRSs did not result in substantial changes to the Home's accounting policies and had no material effect on the amounts reported for the current or prior financial years.

## 2. Material accounting policy information (Cont'd)

### 2.1 Basis of preparation (Cont'd)

#### Standards issued but not yet effective

The Home has not adopted the following relevant new/ revised FRSs, INT FRSs and amendments to FRSs that were issued but not yet effective:

Description	Effective for annual periods beginning on or after
Amendments:	
- FRS 109 and FRS 107: Amendments to the Classification and Measurement of Financial Instruments	1 January 2026
- FRS 109 and FRS 107: Contracts Referencing Nature – dependent Electricity	1 January 2026
Annual Improvements to FRSs – Volume 11	1 January 2026
FRS 118: Presentation and Disclosure in Financial Statements	1 January 2027
FRS 119: Subsidiaries without Public Accountability: Disclosures	1 January 2027
Amendments to FRS 110 and FRS 28: Sale or Contribution of Assets between an Investor and its Associate or Joint Venture	Date to be Determined

The management expects that the adoption of the revised standards and interpretations will have no material impact on the financial statements in the period of initial application.

### 2.2 Income recognition

Income is measured based on the consideration to which the Home expects to be entitled in exchange for transferring promised service to a customer, excluding amounts collected on behalf of third parties.

Income is recognised when the Home satisfies a performance obligation by transferring a promised service to the customer, which is when the customer obtains control of the service. A performance obligation may be satisfied at a point in time or over time. The amount of income recognised is the amount allocated to the satisfied performance obligation.

Income is recognised as follows:

#### 2.2.1 Donations

Donations, income from charitable activities and all income except as listed below, are recognised on receipt. In the case of donations received through Giving.sg, donations committed are recognised as donations received. Donations-in-kind are recognised when the fair value of the assets received can be reasonably ascertained.

#### 2.2.2 Rendering of services – Residents upkeep fee

Revenue from services is recognised over the period in which the services are rendered, in accordance with the relevant agreements.

#### 2.2.3 Interest income

Interest income is recognised on a time-proportion basis using the effective interest method.

#### 2.2.4 Other income

Other income is recognised when received.

**2. Material accounting policy information (Cont'd)****2.3 Government grants**

Grants from the Government and non-profit organisations are recognised at their fair value where there is a reasonable assurance that the grants will be received and the Home will comply with all attached conditions.

Government grants receivable are recognised as income over the periods necessary to match them with the related costs which they are intended to compensate, on a systematic basis. Government grants relating to expenses are shown separately as other income. Government grants, relating to costs, are deferred and recognised over the period necessary to match them with the costs they are intended to compensate.

**2.4 Expenditure recognition**

All expenditure is accounted for on accrual basis, aggregated under the respective areas. Direct costs are attributed to the activity where possible. Where costs are not wholly attributable to an activity, they are apportioned on a basis consistent with the use of resources.

**2.4.1 Cost of generating funds**

Cost of generating funds consists of costs of generating voluntary income, costs that are directly attributable to the fund-raising activities and are separated from those costs incurred in undertaking charitable activities.

**2.4.2 Cost of provision of care services**

Cost of provision of care services comprises all costs incurred in the pursuit of the charitable objects of the Home. The total costs of provision of care services are apportionment of overhead and shared costs.

**2.4.3 Governance and administrative costs**

Governance and administrative costs of governance arrangement, which relate to the general running of the Home, providing governance infrastructure and ensuring public accountability. These costs include costs related to constitutional and statutory requirements and an apportionment of overhead and shared costs.

**2.5 Employee compensation****2.5.1 Defined contribution plans**

Defined contribution plans are post-employment benefit plans under which the Home pays fixed contributions into separate entities such as the Central Provident Fund ("CPF"), on a mandatory, contractual or voluntary basis. The Home has no further payment obligations once the contribution has been paid. The Home's contributions to defined contribution plans are recognised as employee compensation expense when they are due.

**2.5.2 Employee leaves entitlement**

Employee entitlements to annual leave are recognised when they accrue to employees. A provision is made for the estimated liability for annual leave as a result of services rendered by employees up to the reporting date.

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**2. Material accounting policy information (Cont'd)****2.6 Financial assets**

## (a) Classification and measurement

The Home classifies its financial assets into the following measurement categories:

- Amortised cost; and
- Fair value through other comprehensive income ("FVOCI")

The classification of debt instruments depends on the Home's business model for managing the financial assets as well as the contractual terms of the cash flows of the financial asset.

Financial assets with embedded derivatives are considered in their entirety when determining whether their cash flows are solely payment of principal and interest.

The Home reclassifies debt instruments when and only when its business model for managing those assets changes.

At initial recognition

At initial recognition, the Home measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss, transaction costs that are directly attributable to the acquisition of the financial assets. Transaction costs of financial assets carried at fair value through profit or loss are expensed in statement of financial activities.

At subsequent measurementDebt instruments

Debt instruments of the Home mainly comprise of "Cash and cash equivalents" and "Other receivables".

There are three subsequent measurement categories, depending on the Home's business model for managing the asset and the cash flow characteristics of the asset:

- **Amortised cost:** Debt instruments that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. A gain or loss on a debt instrument that is subsequently measured at amortised cost and is not part of a hedging relationship is recognised in statement of financial activities when the asset is derecognised or impaired. Interest income from these financial assets is included in interest income using the effective interest rate method.
- **FVOCI:** Debt instruments that are held for collection of contractual cash flows and for sale, and where the assets' cash flows represent solely payments of principal and interest, are classified as FVOCI. Movements in fair values are recognised in Other Comprehensive Income ("OCI") and accumulated in fair value reserve, except for the recognition of impairment gains or losses, interest income and foreign exchange gains and losses, which are recognised in statement of financial activities. When the financial asset is derecognised, the cumulative gain or loss previously recognised in OCI is reclassified from equity to statement of financial activities and presented in "Other gains and losses". Interest income from these financial assets is recognised using the effective interest rate method and presented in "Interest income".

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**2. Material accounting policy information (Cont'd)****2.6 Financial assets (Cont'd)**

## (a) Classification and measurement (Cont'd)

At subsequent measurement (Cont'd)Investments in bonds

The Home subsequently measures all its bond investments at their fair values. Bond investments are classified as FVOCI with movements in their fair values recognised in the statement of financial activities in the period in which the changes arise and presented in "Fair value gain/(loss)".

Equity investments

The Home subsequently measures all its equity investments at their fair values.

The Home has elected to recognise changes in fair value of equity securities not held for trading in other comprehensive income as these are strategic investments and the Home considers this to be more relevant. Movements in fair values of investments classified as FVOCI are presented as "Fair value gain/(loss)" in statement of financial activities. Dividends from equity investments are recognised in the statement of financial activities as "Dividend income".

## (b) Impairment

The Home assesses on a forward-looking basis the expected credit losses associated with its debt financial assets carried at amortised cost. The impairment methodology applied depends on whether there has been a significant increase in credit risk.

For cash and cash equivalents and other receivables, the general 3 stage approach is applied. Credit loss allowance is based on 12-month expected credit loss if there is no significant increase in credit risk since initial recognition of the assets. If there is a significant increase in credit risk since initial recognition, lifetime expected credit loss will be calculated and recognised.

## (c) Recognition and derecognition

Regular way purchases and sales of financial assets are recognised on trade date – the date on which the Home commits to purchase or sell the asset.

Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Home has transferred substantially all risks and rewards of ownership.

On disposal of a debt instrument, the difference between the carrying amount and the sale proceeds is recognised in the statement of financial activities.

On disposal of an equity investment, the difference between the carrying amount and sales proceed is recognised in the statement of financial activities if there was no election made to recognise fair value changes in other comprehensive income. If there was an election made, any difference between the carrying amount and sales proceed amount would be recognised in other comprehensive income and transferred to retained earnings along with the amount previously recognised in other comprehensive income relating to that asset.

## 2. Material accounting policy information (Cont'd)

### 2.7 Cash and cash equivalents

Cash and cash equivalents comprise cash at bank and on hand and short term deposits with financial institutions that are readily convertible to known amount of cash and are subject to an insignificant risk of changes in values.

### 2.8 Property, plant and equipment

#### 2.8.1 Measurement

All items of property, plant and equipment are initially recognised at cost and subsequently carried at cost less accumulated depreciation and accumulated impairment losses.

The cost of an item of property, plant and equipment initially recognised includes its purchase price and any costs that are directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

Dismantlement, removal or restoration costs are included as part of the cost of property, plant and equipment if the obligation for dismantlement, removal and restoration is included as a consequence of acquiring or using the property, plant and equipment.

#### 2.8.2 Depreciation

Depreciation on property, plant and equipment is calculated using the straight-line method to allocate their depreciable amounts over their estimated useful lives as follows:

	Useful lives
Equipment	5 years
Furniture and fittings	5 years
Leasehold building	Over the remaining useful life of leasehold land
Leasehold land	30 years
Motor vehicles	10 years
Renovation	10 years

The residual values, estimated useful lives and depreciation method of property, plant and equipment are reviewed, and adjusted as appropriate, at each reporting date. The effects of any revision are recognised in the statement of financial activities when the changes arise.

Fully depreciated assets are retained in the financial statements until they are no longer in use.

#### 2.8.2 Subsequent expenditure

Subsequent expenditure relating to property, plant and equipment that have already been recognised is added to the carrying amount of the asset only when it is probable that future economic benefits associated with the item will flow to the Home and the cost of the item can be measured reliably. All other repairs and maintenance expenses are recognised in the statement of financial activities when incurred.

#### 2.8.3 Disposal

On disposal of an item of property, plant and equipment, the difference between the disposal proceeds and its carrying amount is recognised in the statement of financial activities.

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**2. Material accounting policy information (Cont'd)****2.9 Intangible assets**

Intangible assets acquired separately are measured initially at cost. The cost of intangible assets acquired in a business combination is their fair value as at the date of acquisition. Following initial acquisition, intangible assets are measured at cost less any accumulated amortisation and any accumulated impairment losses. Internally generated intangible assets, excluding development costs, are not capitalised expenditure and is reflected in profit or loss in the financial year in which the expenditure is incurred.

The Home do not have other intangible asset with indefinite useful life.

Intangible assets with finite useful life are amortised over the estimated useful lives and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortisation period and the amortisation method are reviewed at least at each reporting date. Changes in the expected useful life or the expected pattern of consumption of future economic benefit embodied in the asset is accounted for by changing the amortisation period or method, as appropriate, and are treated as changes in accounting estimates.

Gain or losses arising from de-recognition of an intangible asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset and recognised in profit or loss when the asset is de-recognised.

**Software**

Software is stated at cost less accumulated amortisation and impairment losses, if any. The costs are amortised using the straight-line method over its estimated useful life of 5 years.

**2.10 Impairment of non-financial assets**

Non-financial assets are tested for impairment whenever there is any objective evidence or indication that these assets may be impaired.

For the purpose of impairment testing, the recoverable amount (i.e. the higher of the fair value less cost to sell and the value-in-use) is determined on an individual asset basis unless the asset does not generate cash inflows that are largely independent of those from other assets. If this is the case, the recoverable amount is determined for the cash generating unit ("CGU") to which the asset belongs.

If the recoverable amount of the asset or CGU is estimated to be less than its carrying amount, the carrying amount of the asset or CGU is reduced to its recoverable amount.

The difference between the carrying amount and recoverable amount is recognised as an impairment loss in the statement of financial activities, unless the asset is carried at revalued amount, in which case, such impairment loss is treated as a revaluation decrease.

Management assesses at the end of the reporting period whether there is any indication that an impairment recognised in prior periods may no longer exist or may have decreased. If any such indication exists, the recoverable amount of that asset is estimated and may result in a reversal of impairment loss. The carrying amount of this asset is increased to its revised recoverable amount, provided that this amount does not exceed the carrying amount that would have been determined (net of any accumulated amortisation or depreciation) had no impairment loss been recognised for the asset in prior years.

A reversal of impairment loss for an asset is recognised in the statement of financial activities, unless the asset is carried at revalued amount, in which case, such reversal is treated as a revaluation increase. However, to the extent that an impairment loss on the same revalued asset was previously recognised as an expense, a reversal of that impairment is also recognised in the statement of financial activities.

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**2. Material accounting policy information (Cont'd)****2.11 Financial liabilities**

Financial liabilities are recognised when, and only when, the Home becomes a party to the contractual agreements of the instrument and are classified according to the substance of the contractual arrangements entered into. All interest related charges are recognised in the statement of financial activities. Financial liabilities include "Other payables and accruals" in the statement of financial position.

Financial liabilities which are due to be settled within 12 months after the reporting date are presented as current liabilities in the statement of financial position even though the original term was for a period longer than 12 months and an agreement to refinance, or to reschedule payments, on a long-term basis is completed after the reporting date and before the financial statements are authorised for issue. Other financial liabilities due to be settled more than 12 months after the reporting date are presented as non-current liabilities in the statement of financial position.

Financial liabilities is derecognised when the obligations under the liability is discharged or cancelled or expires. When existing financial liabilities are replaced by another from the same lender on substantially different terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability, and the difference in respective carrying amounts is recognised in the statement of financial activities.

**2.12 Other payables**

Other payables excluding accruals are recognised at their transaction price, excluding transaction cost, if any, both at initial recognition and at subsequent measurement. Transaction costs are recognised as expenditure in the statement of financial activities as incurred. Accruals are recognised at the best estimate of the amount payable.

**2.13 Leases**

At the inception of the contract, the Home assess if the contract contains a lease. A contract contains a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. Reassessment is only required when the terms and conditions of the contract are changed.

When the Home is the lessee:

- Right-of-use assets

The Home recognised a right-of-use asset and lease liabilities at the date which the underlying asset is available for use. Right-of-use assets are measured at cost which comprises the initial measurement of lease liabilities adjusted of any lease payments made at or before the commencement date and lease incentive received. Any initial direct costs that would not have been incurred if the lease had not been obtained are added to the carrying amount of the right-of-use assets.

These right-of-use assets are subsequently depreciated using the straight-line method from the commencement date to the earlier of the end of the useful life of the right-of-use asset or the end of the lease term.

If ownership of the leased asset transfers to the Home at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset. The right-of-use assets are also subject to impairment. The accounting policy for impairment is disclosed in Note 2.10. The Home's right-of-use asset is presented within "Property, plant and equipment" as disclosed in Note 10.

## 2. Material accounting policy information (Cont'd)

### 2.13 Leases (Cont'd)

#### When the Home is the lessee: (Cont'd)

- Lease liabilities

The initial measurement of lease liability is measured at the present value of the lease payments discounted using the implicit rate in the lease, if the rate can be readily determined. If that rate cannot be readily determined, the Home shall use its incremental borrowing rate.

Lease payments include the following:

- Fixed payment (including in-substance fixed payments), less any lease incentives receivables;
- Variable lease payment that are based on an index or rate, initially measured using the index or rate as at the commencement date;
- Amount expected to be payable under residual value guarantees;
- The exercise price of a purchase option if it is reasonably certain to exercise the option; and
- Payment of penalties for terminating the lease, if the lease term reflects the Home exercising that option.

In calculating the present value of lease payments, the Home uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made.

For contract that contain both lease and non-lease components, the Home allocates the consideration to each lease component on the basis of the relative stand-alone price of the lease and non-lease component. The Home has elected to not separate lease and non-lease component for property lease and account these as one single lease component.

Lease liability is measured at amortised cost using the effective interest method. Lease liability shall be remeasured when:

- There is a change in future lease payments arising from changes in an index or rate;
- There is a changes in the Home's assessment of whether it will exercise an extension option;  
or
- There is modification in the scope or the consideration of the lease that was not part of the original term.

Lease liability is remeasured with a corresponding adjustment to the right-of-use asset, or is recorded in statement of financial activities if the carrying amount of the right-of-use asset has been reduced to zero.

- Short-term and low-value leases

The Home has elected to not recognised right-of-use assets and lease liabilities for short-term leases that have lease term of 12 months or less from the commencement date and do not contain a purchase option and leases of low value leases, except for sublease arrangements. Lease payments relating to these leases are expensed to the statement of financial activities on a straight-line basis over the lease term.

- Variable lease payments

Variable lease payments that are not based on an index or a rate are not included as part of the measurement and initial recognition of the lease liability. The Home shall recognise those lease payments in the statement of financial activities in the periods that triggered those lease payments.

**2. Material accounting policy information (Cont'd)****2.14 Provisions for other liabilities and charges**

Provisions for other liabilities and charges are recognised when the Home has a present legal or constructive obligation as a result of past events, it is more likely than not that an outflow of resources will be required to settle the obligation and the amount has been reliably estimated.

**2.15 Funds**

Fund balances restricted by outside sources are so indicated and are distinguished from unrestricted funds allocated to specific purposes, if any, by action of the Management Committee. Externally restricted funds may only be utilised in accordance with the purposes for which they are established. The Management Committee retains full control over the use of unrestricted funds for any of the Home's purposes.

Designated fund is part of the unrestricted funds earmarked for a particular project. The designation is for Administrative purpose only and does not restrict Management Committee's discretion to apply the fund.

**2.16 Contingencies**

Contingent liabilities are not recognised in the financial statements. They are disclosed unless the possibility of an outflow of resources embodying economic benefits is remote. A contingent asset is not recognised in the financial statements but disclosed when an inflow of economic benefit is probable.

**2.17 Events after the reporting date**

Post year-end events that provide additional information about the Home's position at the reporting date (adjusting events) are reflected in the financial statements. Post year-end events that are not adjusting events are disclosed in the notes to the financial statements when material.

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**3. Critical accounting estimates, assumptions and judgements**

Estimates, assumptions and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

**3.1 Critical accounting estimates and assumptions**

The Home makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below:

**3.1.1 Impairment of property, plant and equipment and intangible assets**

Property, plant and equipment and intangible assets are reviewed for impairment whenever there is any indication that the assets are impaired. If any such indication exists, the recoverable amount (i.e. higher of the fair value less cost to sell and value in use) of the assets is estimated to determine the impairment loss. The key assumptions for the value in use calculation are those regarding the growth rates, and expected change to selling price and direct costs during the financial year and a suitable discount rate.

**3.1.2 Estimated useful lives of property, plant and equipment and intangible assets**

The Home reviews annually the estimated useful lives of property, plant and equipment and intangible assets based on factors such as business plans and strategies, expected level of usage and future technological developments. It is possible that future results of operations could be materially affected by changes in these estimates brought about by changes in the factors mentioned.

**3.1.3 Provision for expected credit losses (ECL) of other receivables**

The Home uses a provision matrix to calculate ECL for other receivables. The provision rates are based on days past due for groupings of various customer segments that have similar loss patterns. The provision matrix is initially based on the Home's historical observed default rates. The Home will calibrate the matrix to adjust historical credit loss experience with forward-looking information. At every reporting date, historical default rates are updated and changes in the forward-looking estimates are analysed. The assessment of the correlation between historical observed default rates, forecast economic conditions and ECL is a significant estimate. The amount of ECL is sensitive to changes in circumstances and of forecast economic conditions. The Home's historical credit loss experience and forecast of economic conditions may also not be representative of customer's actual default in the future.

**3.2 Critical judgements in applying the entity's accounting policies**

The critical judgements in applying the entity's accounting policies at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are discussed below.

**Government grants**

Government grants to meet operating expenses are recognised as income in the statement of financial activities on the accrual basis in the financial year these operating expenses were incurred and there is reasonable assurance that the Home will comply with the conditions attached to it. For certain grants, the government agencies reserve the right to withdraw, withhold or reduce the amount of any funds approved but not yet disbursed or to call for the refund of all funds which have been disbursed to the Home if the conditions are not met.

**4. Income**

		2025						
		Unrestricted Fund	Restricted Funds			Total Restricted Funds	Other reserve	Total Funds
Note	General Fund S\$	Building Fund S\$	Land Lease Fund S\$	Endowment Fund S\$	Total Restricted Funds S\$	Fair value reserve S\$	Total Funds S\$	
<u>Income from generating voluntary funds</u>								
Donations								
- Tax exempt	6	1,358,567	0	0	0	0	1,358,567	
- Non-tax exempt	6	263,265	0	0	0	0	263,265	
Donation-in-kind		51,354	0	0	0	0	51,354	
		<u>1,673,186</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,673,186</u>	
Grants	7	<u>320,665</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>320,665</u>	
<u>Income from provision of care services</u>								
Membership subscriptions		160	0	0	0	0	160	
Residents public assistance grants		83,847	0	0	0	0	83,847	
Residents upkeep contributions		1,006,175	0	0	0	0	1,006,175	
		<u>1,090,182</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,090,182</u>	
<u>Other income</u>								
Amortisation of deferred capital grants	15	141,215	0	0	0	0	141,215	
Dividend income		0	0	30,229	30,229	0	30,229	
Interest income								
- Bank and fixed deposits		155,230	0	0	180,130	180,130	335,360	
- Bond investments		0	0	0	53,239	53,239	53,239	
Special employment credit		36,833	0	0	0	0	36,833	
Other income		9,087	0	0	0	0	9,087	
		<u>342,365</u>	<u>0</u>	<u>0</u>	<u>263,598</u>	<u>263,598</u>	<u>605,963</u>	
<b>TOTAL INCOME</b>		<u>3,426,398</u>	<u>0</u>	<u>0</u>	<u>263,598</u>	<u>263,598</u>	<u>3,689,996</u>	

**4. Income (Cont'd)**

		2024						
		Unrestricted Fund	Restricted Funds			Total Restricted Funds	Other reserve	Total Funds
		General Fund	Building Fund	Land Lease Fund	Endowment Fund	Total Restricted Funds	Fair value reserve	Total Funds
Note		S\$	S\$	S\$	S\$	S\$	S\$	S\$
<u>Income from generating voluntary funds</u>								
Donations								
	- Tax exempt	6	877,680	0	0	0	0	877,680
	- Non-tax exempt	6	6,921,211	0	0	0	0	6,921,211
	Donation-in-kind		43,823	0	0	0	0	43,823
			<u>7,842,714</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>7,842,714</u>
	Grants	7	<u>272,410</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>272,410</u>
<u>Income from provision of care services</u>								
	Membership subscriptions		120	0	0	0	0	120
	Residents public assistance grants		98,056	0	0	0	0	98,056
	Residents upkeep contributions		1,123,990	0	0	0	0	1,123,990
	Respite care		7,300	0	0	0	0	7,300
			<u>1,229,466</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,229,466</u>
<u>Other income</u>								
	Amortisation of deferred capital grants	15	141,215	0	0	0	0	141,215
	Interest income							
	- Bank and fixed deposits		205,068	0	0	218,209	218,209	423,277
	- Bond investments		0	0	0	53,278	53,278	53,278
	Dividend income		0	0	0	31,264	31,264	31,264
	Special employment credit		13,376	0	0	0	0	13,376
	Other income		6,359	0	0	0	0	6,359
			<u>366,018</u>	<u>0</u>	<u>0</u>	<u>302,751</u>	<u>302,751</u>	<u>668,769</u>
	<b>TOTAL INCOME</b>		<u>9,710,608</u>	<u>0</u>	<u>0</u>	<u>302,751</u>	<u>302,751</u>	<u>10,013,359</u>

**5. Expenditure**

		2025						
		Unrestricted Fund	Restricted Funds			Total Restricted Funds	Other reserve	Total Funds
Note		General Fund S\$	Building Fund S\$	Land Lease Fund S\$	Endowment Fund S\$	Total Restricted Funds S\$	Fair value reserve S\$	Total Funds S\$
<b>EXPENDITURE</b>								
<u>Cost of generating voluntary funds</u>								
	8	63,011	0	0	0	0	0	63,011
		1,323	0	0	0	0	0	1,323
		<u>64,334</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>64,334</u>
<u>Cost of provision of care services</u>								
		631	0	0	0	0	0	631
		620	0	0	0	0	0	620
	13	185,460	0	0	0	0	0	185,460
	11	178,610	634,978	96,002	0	730,980	0	909,590
		30	0	0	0	0	0	30
		51,354	0	0	0	0	0	51,354
		420	0	0	0	0	0	420
		100,163	0	0	0	0	0	100,163
		538	0	0	0	0	0	538
		23,504	0	0	0	0	0	23,504
		1,760	0	0	0	0	0	1,760
		31,326	0	0	0	0	0	31,326
		2	0	0	0	0	0	2
		243,330	0	0	0	0	0	243,330
		8,882	0	0	0	0	0	8,882
		5,062	0	0	0	0	0	5,062
		16,955	0	0	0	0	0	16,955
		<u>9,473</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>9,473</u>

**5. Expenditure (Cont'd)**

	2025						
	Unrestricted Fund	Restricted Funds				Other reserve	Total Funds S\$
	General Fund S\$	Building Fund S\$	Land Lease Fund S\$	Endowment Fund S\$	Total Restricted Funds S\$	Fair value reserve S\$	
Note							
<u>Cost of provision of care services (Cont'd)</u>							
Staff costs							
- CPF and SDL contribution	95,038	0	0	0	0	0	95,038
- Foreign workers' levy	138,494	0	0	0	0	0	138,494
- Salaries and annual wage supplements	1,064,691	0	0	0	0	0	1,064,691
- Staff repatriation travel	2,636	0	0	0	0	0	2,636
- Staff training	12,440	0	0	0	0	0	12,440
- Staff welfare	13,343	0	0	0	0	0	13,343
Transportation	1,167	0	0	0	0	0	1,167
Utilities	191,313	0	0	0	0	0	191,313
Volunteer costs	1,032	0	0	0	0	0	1,032
Others	2,320	0	0	0	0	0	2,320
	<u>2,380,594</u>	<u>634,978</u>	<u>96,002</u>	<u>0</u>	<u>730,980</u>	<u>0</u>	<u>3,111,574</u>
<u>Governance and administrative costs</u>							
Administrative							
- Audit fees	24,700	0	0	0	0	0	24,700
- Bank charges	10,061	0	0	0	0	0	10,061
- Branding costs	34,500	0	0	0	0	0	34,500
- Employment agency fee	14,300	0	0	0	0	0	14,300
- GST expenses	44,068	0	0	0	0	0	44,068
- Legal and professional fees	89,369	0	0	0	0	0	89,369
- Printing and stationeries	11,732	0	0	0	0	0	11,732
- Telecommunications	16,323	0	0	0	0	0	16,323
Staff costs							
- CPF and SDL contribution	55,114	0	0	0	0	0	55,114
- Salaries and annual wage supplement	344,077	0	0	0	0	0	344,077
	<u>644,244</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>644,244</u>
<b>TOTAL EXPENDITURE</b>	<u>3,089,172</u>	<u>634,978</u>	<u>96,002</u>	<u>0</u>	<u>730,980</u>	<u>0</u>	<u>3,820,152</u>

**5. Expenditure (Cont'd)**

	2024						
	Unrestricted Fund	Restricted Funds			Total Restricted Funds	Other reserve	Total S\$
	General Fund S\$	Building Fund S\$	Land Lease Fund S\$	Endowment Fund S\$	Total Restricted Funds S\$	Fair value reserve S\$	
Note							
<b>EXPENDITURE</b>							
<u>Cost of generating voluntary funds</u>							
	8	40,064	0	0	0	0	40,064
		4,988	0	0	0	0	4,988
		<u>45,052</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>45,052</u>
<u>Cost of provision of care services</u>							
		639	0	0	0	0	639
		109	0	0	0	0	109
	13	185,460	0	0	0	0	185,460
	11	169,399	634,978	96,002	0	730,980	900,379
		43,823	0	0	0	0	43,823
		140	0	0	0	0	140
		113,665	0	0	0	0	113,665
		358	0	0	0	0	358
		20,494	0	0	0	0	20,494
		5,620	0	0	0	0	5,620
		12,721	0	0	0	0	12,721
		518	0	0	0	0	518
		266,680	0	0	0	0	266,680
		Service costs					
		8,854	0	0	0	0	8,854
		5,570	0	0	0	0	5,570
		20,670	0	0	0	0	20,670
		<u>15,520</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>15,520</u>

**5. Expenses (Cont'd)**

	2024						
	Unrestricted Fund	Restricted Funds			Total Restricted Funds	Other reserve	Total Funds S\$
	General Fund S\$	Building Fund S\$	Land Lease Fund S\$	Endowment Fund S\$	Total Restricted Funds S\$	Fair value reserve S\$	
Note							
<u>Cost of provision of care services (Cont'd)</u>							
Staff costs							
- Board training	400	0	0	0	0	0	400
- CPF and SDL contribution	77,411	0	0	0	0	0	77,411
- Foreign workers' levy	149,224	0	0	0	0	0	149,224
- Salaries and annual wage supplements	857,948	0	0	0	0	0	857,948
- Staff repatriation travel	1,825	0	0	0	0	0	1,825
- Staff training	681	0	0	0	0	0	681
- Staff welfare	6,231	0	0	0	0	0	6,231
Transportation	374	0	0	0	0	0	374
Utilities	207,199	0	0	0	0	0	207,199
Volunteer costs	2,015	0	0	0	0	0	2,015
Others	90	0	0	0	0	0	90
	<u>2,173,638</u>	<u>634,978</u>	<u>96,002</u>	<u>0</u>	<u>730,980</u>	<u>0</u>	<u>2,904,618</u>
<u>Governance and administrative costs</u>							
Administrative							
- Audit fees	7,200	0	0	0	0	0	7,200
- Bank charges	5,372	0	0	0	0	0	5,372
- Employment agency fee	31,372	0	0	0	0	0	31,372
- GST expenses	38,987	0	0	0	0	0	38,987
- Legal and professional fees	50,712	0	0	0	0	0	50,712
- Printing and stationeries	13,135	0	0	0	0	0	13,135
- Telecommunications	16,300	0	0	0	0	0	16,300
Staff costs							
- CPF and SDL contribution	51,301	0	0	0	0	0	51,301
- Salaries and annual wage supplement	309,936	0	0	0	0	0	309,936
	<u>524,315</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>524,315</u>
<b>TOTAL EXPENDITURE</b>	<u>2,743,005</u>	<u>634,978</u>	<u>96,002</u>	<u>0</u>	<u>730,980</u>	<u>0</u>	<u>3,473,985</u>

## 6. Donations

During the financial year, the Home issued tax-exempt receipts for donations collected amounting to S\$1,358,567 (2024: S\$877,680) pursuant to its Institutions of a Public Character ("IPC") status.

They are recorded as follows:

	2025 S\$	2024 S\$
<b>Statement of financial activities</b>		
<u>Under General Fund</u>		
Donations – tax exempt	1,358,567	877,680
Donations – non-tax exempt *	<u>263,265</u>	<u>6,921,211</u>
	<u>1,621,832</u>	<u>7,798,891</u>

\* During financial year ended 31 December 2024, non-tax exempt donations included the one-time donation received amounting to S\$6,712,812 from the Estate of Tan Kim Lwi, Agnes.

## 7. Grants

	2025 S\$	2024 S\$
People's Association - CDC Vouchers Donation Scheme	0	2,987
Tote Board - Enhanced Fund-Raising Programme	301,390	266,571
Others	<u>19,275</u>	<u>2,852</u>
	<u>320,665</u>	<u>272,410</u>

## 8. Fund-raising events

During the current financial year, there are three fund-raising events held by the Home, which are "A Community of Care and Love at St. John's", "Gala Dinner", and "Towards a New Chapter of Care". During the financial year ended 31 December 2024, the Home held 4 fund-raising events, such as "A Community of Care and Love at St. John's", "Gala Dinner", "Give Vulnerable Seniors A Home", and "Another Tomorrow for Our Seniors". Fund-raising ratios calculated are as follows:

	2025 S\$	2024 S\$
Gross donations	617,312	380,330
Direct cost of fund-raising expenses	<u>63,011</u>	<u>40,064</u>
Percentage of direct fund-raising expenses over gross donations	<u>10%</u>	<u>11%</u>

For the financial year ended 31 December 2025 and 2024, the Home kept their fund-raising efficiency ratio below 30%. This is commonly known as the 30/70 rule.

## 9. Cash and cash equivalents

	2025 S\$	2024 S\$
Cash at bank	1,036,759	768,899
Fixed deposits	<u>14,217,044</u>	<u>13,825,403</u>
	<u>15,253,803</u>	<u>14,594,302</u>

Cash at bank earns interest at bank deposit rates.

## 9. Cash and cash equivalents (Cont'd)

At the reporting date, the fixed deposits are with interest from 0.45% to 2.84% (2024: 1.57% to 3.77%) per annum. Interest earned but not yet received as at reporting date is recognised under other receivables as disclosed in Note 10. The principal and interest will be rolled forward for the same tenor until further instructions from the Home.

For the purpose of presenting the statement of cash flows, cash and cash equivalents comprise the following:

	2025 S\$	2024 S\$
Cash and cash equivalents (as above)	15,253,803	14,594,302
Less: Fixed deposits pledged for credit card facilities	<u>(50,000)</u>	<u>(50,000)</u>
	<u>15,203,803</u>	<u>14,544,302</u>

As at the reporting date, a total of S\$980 (2024: S\$249) was utilised from credit card facilities, which was included as "Other Payables" in Note 14.

As the reporting date, the tenures of the fixed deposits are as follows:

	2025 S\$	2024 S\$
Less than 3 months	7,632,255	5,695,632
3 to 6 months	2,814,317	2,404,189
6 to 12 months	<u>3,770,472</u>	<u>5,725,582</u>
	<u>14,217,044</u>	<u>13,825,403</u>

The fixed deposits may be uplifted by the Home prior to maturity date if necessary.

At the reporting date, the cash and cash equivalents are attributable to:

	Note	2025 S\$	2024 S\$
General fund		6,541,816	6,151,811
Building fund and Land lease fund	17	326,478	326,478
Endowment fund	17	<u>8,385,509</u>	<u>8,116,013</u>
		<u>15,253,803</u>	<u>14,594,302</u>

At the reporting date, the carrying amounts of cash and cash equivalents approximated their fair values.

## 10. Other receivables

	2025 S\$	2024 S\$
Donation receivables	114,973	78,310
Deposits	16,140	41,690
Grant receivables - Tote Board	258,060	219,050
Interest receivables - bonds	9,975	10,004
Interest receivables - fixed deposits	88,213	145,245
Prepayments	20,589	26,315
Residents' upkeep fees	<u>18,486</u>	<u>21,386</u>
	<u>526,436</u>	<u>542,000</u>

At the reporting date, the carrying amounts of other receivables approximated their fair values.

## 11. Property, plant and equipment

	Equipment S\$	Furniture and fittings S\$	Leasehold building S\$	Leasehold land S\$	Motor vehicles S\$	Renovation S\$	Capital work- in-progress S\$	Total S\$
<b>Cost</b>								
At 01 January 2024	587,436	237,718	15,239,467	2,880,070	66,372	ss37,290	0	19,048,353
Addition	0	0	0	0	0	6,400	0	6,400
At 31 December 2024	587,436	237,718	15,239,467	2,880,070	66,372	43,690	0	19,054,753
Additions	17,344	0	0	0	0	57,929	94,050	169,323
Disposal	0	(260)	0	0	0	0	0	(260)
At 31 December 2025	604,780	237,458	15,239,467	2,880,070	66,372	101,619	94,050	19,223,816
<b>Accumulated depreciation</b>								
At 01 January 2024	305,771	95,087	1,269,956	768,017	66,372	3,729	0	2,508,932
Depreciation	117,486	47,544	634,978	96,002	0	4,369	0	900,379
At 31 December 2024	423,257	142,631	1,904,934	864,019	66,372	8,098	0	3,409,311
Depreciation	120,957	47,492	634,977	96,002	0	10,162	0	909,590
Disposal	0	(230)	0	0	0	0	0	(230)
At 31 December 2025	544,214	189,893	2,539,911	960,021	66,372	18,260	0	4,318,671
<b>Net carrying amount</b>								
At 31 December 2024	164,179	95,087	13,334,533	2,016,051	0	35,592	0	15,645,442
At 31 December 2025	60,566	47,565	12,699,556	1,920,049	0	83,359	94,050	14,905,145

Leasehold building with carrying amount of S\$12,699,556 (2024: S\$13,334,533) is held by current and former Committee Members, Alfreds Victor Vijendran, Andrew Lioe Hui Siang and Woon Wee Yim, which are held in trust for the Home.

Capital work-in-progress relates to the additions and alterations to the existing 5-storey home for the aged. At the reporting date, the capital commitments are disclosed as in Note 28.

## 12. Financial assets, at FVOCI

	2025 S\$	2024 S\$
<u>Quoted instruments - at fair value</u>		
Beginning of financial year	2,305,837	2,336,772
Fair value changes on investments		
- Bonds	59,525	6,373
- Equity shares	47,552	(37,308)
End of financial year	<u>2,412,914</u>	<u>2,305,837</u>

At the reporting date, financial assets, at FVOCI consist of:

	2025 S\$	2024 S\$
<u>Bonds</u>		
- HDB 2.598% p.a. and maturity of 30.10.2029	509,325	493,080
- LTA 3.51% p.a. and maturity of 18.09.2030	529,430	512,010
- NTUC Fair Price Co-Op 3.46% p.a. and maturity of 24.05.2029	259,613	253,338
- NE Age 1.67% p.a. and maturity of 15.09.2031	241,530	228,702
- HDB 3.995% p.a. and maturity of 06.12.2029	267,817	261,060
	<u>1,807,715</u>	<u>1,748,190</u>
<u>Quoted equity shares - Singapore</u>		
- CapitaLand Ascendas REIT	121,973	110,767
- CapitaLand Integrated Commercial Trust	141,010	113,870
- Frasers CentrePoint Trust	123,024	111,408
- Keppel DC REIT	120,600	116,848
- Mapletree Industrial Trust	98,592	104,754
	<u>605,199</u>	<u>557,647</u>
	<u>2,412,914</u>	<u>2,305,837</u>

## 13. Intangible assets

	2025 S\$	2024 S\$
<u>Computer software</u>		
<b>At cost</b>		
Balance at beginning of financial year	927,299	917,402
Additions	0	9,897
Balance at end of financial year	<u>927,299</u>	<u>927,299</u>
<b>Accumulated amortisation</b>		
Balance at beginning of financial year	368,940	183,480
Amortisation	185,460	185,460
Balance at end of financial year	<u>554,400</u>	<u>368,940</u>
<b>Carrying amount</b>	<u>372,899</u>	<u>558,359</u>

#### 14. Other payables and accruals

	2025 S\$	2024 S\$
Accruals	193,483	125,325
Contract liabilities	29,245	31,522
GST payables	16,671	15,325
Provision for unutilised leaves	22,110	20,240
Refundable residents' upkeep deposit	182,719	218,558
Other payables	92,747	136,454
	<u>536,975</u>	<u>547,424</u>

Other payables are unsecured, non-interest bearing and repayable on demand.

Contract liabilities relate to the Home's obligation to render services to customers for the advances from residents. Contract liabilities are recognised as revenue when the services are rendered to the residents.

At the reporting date, the carrying amounts of other payables and accruals approximated their fair values.

#### 15. Deferred capital grants

	2025 S\$	2024 S\$
Beginning of financial year	423,646	564,861
Amortisation	<u>(141,215)</u>	<u>(141,215)</u>
End of financial year	<u>282,431</u>	<u>423,646</u>

The deferred capital grants relate to software development which will be amortised over the computer software's useful lives of 5 years.

#### 16. Unrestricted fund

##### General fund

General fund is available for use at the discretion of the Management Committee in furtherance of the Home's objective.

During the financial year ended 31 December 2024, the Management Committee approved transfers totalling S\$4,000,000 from General Fund to Endowment Fund for emergency or to serve as contingency fund.

## 17. Restricted funds

Restricted funds comprised:

### Building fund

The Building Fund was setup in 2013 for the purpose of erecting a new building on 3,300 square metres of land leased for 30 years. The construction was successfully tendered out at S\$15.4 million including GST. Another S\$969,139 is for consultants' fees and fees to Government. The groundbreaking ceremony was held on 1 September 2018. The new building became operational on 1 January 2022.

### Land lease fund

The land lease fund was established in 2017 to reflect the carrying amounts of the land. A S\$2,880,070 was paid to the Commissioner of Lands SLA as prepayment on 14 December 2015 for the 30-year lease beginning on 1 January 2016 for 3,300 square meters of the land, on which the new five storey building was constructed.

Net assets of the Building Fund and Land Lease Fund are as follows:

	Note	2025 S\$	2024 S\$
Building fund and Land lease fund		<u>14,946,082</u>	<u>15,677,062</u>
<b>Represented by:</b>			
Cash and cash equivalents	9	326,478	326,478
Property, plant and equipment		<u>14,619,604</u>	<u>15,350,584</u>
		<u>14,946,082</u>	<u>15,677,062</u>

### Endowment fund

The endowment fund was established in 2017 as a long-term source of the Home's funds. No capital of the Endowment Fund shall be expended without obtaining the approval of at least three-quarter (3/4) votes of the Ordinary Members and Life Members present at a General Meeting of the Home. Amounts in excess of capital earned (which for the avoidance of doubt shall include net income, dividends, interest, accumulated surplus and capital gains) shall be applied by the Management Committee for the purposes as set out in Clause 3 of the Constitution.

Net assets of the Endowment fund are as follows:

	Note	2025 S\$	2024 S\$
Endowment fund		<u>10,917,127</u>	<u>10,653,529</u>
<b>Represented by:</b>			
Cash and cash equivalents	9	8,385,509	8,116,013
Financial assets, at FVOCI (at costs)		2,487,620	2,487,620
Interest receivables		<u>43,998</u>	<u>49,896</u>
		10,917,127	10,653,529
Less: Fair value reserve	18	<u>(74,705)</u>	<u>(181,782)</u>
		<u>10,842,422</u>	<u>10,471,747</u>

## 18. Fair value reserve

	2025 S\$	2024 S\$
<u>Financial assets, at FVOCI</u>		
Beginning of financial year	(181,782)	(150,847)
Fair value changes	<u>107,077</u>	<u>(30,935)</u>
End of financial year	<u>(74,705)</u>	<u>(181,782)</u>

## 19. Income tax

The Home is a charity registered under the Charities Act. Consequently, the income of the Home is exempt from tax under the provisions of Section 13 (1)(zm) of the Income Tax Act 1947.

## 20. Related party transactions

The Home had no significant transactions with its related parties during the current and previous financial year.

The Management Committee members did not receive any remuneration from the Home during the current and previous financial year.

There are no paid staff who is a close family member of the Executive Head or any of the Management Committee Member during the current and previous financial year.

## 21. Key management personnel compensation

The Management Committee is of the opinion that the Home's CEO, General Manager, Director of Nursing, Head of Finance, Head of Human Resources, Head of Fundraising and Communications, and Head of Operations are key personnel of the Home. The remuneration of Key Management Personnel is determined by the Management Committee.

Key management personnel compensation for the financial year are as follows:

	2025 S\$	2024 S\$
Short-term employee benefits	526,385	415,670
Post-employment benefits	<u>67,245</u>	<u>59,712</u>
	<u>593,630</u>	<u>475,382</u>
	2025 No. of key management personnel	2024 No. of key management personnel
Remuneration band		
Below S\$50,000	2	2
S\$50,001 to S\$100,000	3	2
S\$100,001 to S\$200,000	<u>2</u>	<u>2</u>

**22. Management of conflict of interest**

There is no paid staff on the Home's Management Committee.

Committee members are required to disclose any interest that they may have, whether directly or indirectly, that the Home may enter into or in any organisations that the Home has dealings with or is considering dealing with; and any personal interest accruing to him as one of the Home's supplier, user of services or beneficiary. Should there be any potential conflict of interest, the affected Management Committee member may not vote on the issue that was the subject matter of the disclosure. Detailed minutes will be taken on the disclosure as well as the basis for arriving at the final decision in relation to the issue at stake.

**23. Governance****A. Board and executive management**

Honorary Treasurer of the Home has the maximum term limit of four consecutive years or less. The current Honorary Treasurer of the Home was appointed in June 2025.

**B. Financial management and internal control**

The Management Committee ensures that the internal control systems are in place with documented standard operating procedures for the key areas of financial matters such as procurement, payment and receipting. To ensure that the internal control systems are adequate and performed effectively, reviews are conducted during the financial year by the Management Committee and an independent internal auditor appointed by the Home to review its internal control systems and operations management.

The Home does not make any loans nor any donations to any external party.

**C. Conduct of fund-raising activities**

The Home held various fund-raising activities during the financial year. The major fund-raising activities are as follow:

- a. Gala dinner fund-raising project;
- b. Use of webpage to create awareness of the Home's cause and needs. Create online donation campaigns via own website;
- c. Subscriptions to the Giving.sg, Give.asia and Simply Giving donation portals; and
- d. Organisations that chose Home as beneficiary of their own fund-raising campaign.
- e. The Home has not used and does not use any commercial fundraiser.

## 24. Reserve position and policy

The Home's reserve position (excluding non-current assets) for the financial year 31 December 2025 is as follows:

		2025	2024	Increase / (Decrease)	Increase / (Decrease)
		S\$'000	S\$'000	S\$'000	%
A	Unrestricted Funds				
	Accumulated General Fund	6,863	6,526	337	5.16
B	Building Funds	13,026	13,661	(635)	(4.65)
C	Land Lease Funds	1,920	2,016	(96)	(4.76)
D	Endowment Funds	10,917	10,654	263	2.47
E	Fair value reserve	(75)	(182)	107	58.79
F	Total Funds	32,652	32,675	(23)	(0.07)
	Total Annual Operating Expenditure	3,820	3,474	346	9.96
	Total amortisation and depreciation	1,095	1,086	9	0.83
G	Total Annual Operating Expenditure (exclude amortisation and depreciation)	2,725	2,388	337	14.11
H	Ratio of Funds to Annual Operating Expenditure (A/G)	2.52	2.73		

### Reference:

- D. An endowment fund consists of assets, funds or property, which is held in perpetuity which produces annual income flow for a foundation to spend as grants.
- F. Total Funds include unrestricted, restricted/designated and endowment funds.
- G. Total Annual Operating Expenditure includes expenses related to Cost of Charitable Activities and Governance and Administrative Costs.

The Home's Reserve Policy are as follows:

- (a) The Home complying with the guidelines in the Code of Governance for the Charities and IPCs.
- (b) Funds in the Reserve are to provide for financial stability and the means for the development of our principal activity.
- (c) Should these funds be required for the construction of the new building, they may be drawn down.
- (d) Once the building has been paid for, the Home intends to build up its Reserve to a level which is equivalent to two years of operating expenditure, excluding depreciation. Annual operating surpluses will be transferred to the Reserve.
- (e) Once the Reserve has two years of operating expenditures, operating surpluses will be transferred to a Sinking Fund, to be used for:
  - (i) cyclical maintenance and renovations of the building occupied by the Home; and
  - (ii) Renewal in year 2045 of the land lease.

The Management Committee is gearing its reserve position towards its conversion to Nursing Home operation within the next 1 to 2 years from the current financial year, to have sufficient funds to start its new operating format. Reserve position and policy will then be reviewed and be updated by the Committee accordingly.

## 25. Financial instruments

The financial assets and liabilities of the Home as at the end of financial year are as follows:

	2025 S\$	2024 S\$
<b>Financial assets at amortised cost</b>		
Cash and cash equivalents	15,253,803	14,594,302
Other receivables (excluding prepayments)	505,847	515,685
	<u>15,759,650</u>	<u>15,109,987</u>
<b>Financial assets at FVOCI</b>		
	<u>2,412,914</u>	<u>2,305,837</u>
<b>Financial liabilities at amortised cost</b>		
Other payables and accruals (excluding GST payables, contract liabilities and provision for unutilised leaves)	468,949	480,337

## 26. Financial risk management

The Home's activities expose it to minimal financial risks and overall risk management is determined and carried out by the Management Committee ("MC") of the Home on an informal basis.

### Credit risk

Credit risk refers to the risk that counterparty will default on its contractual obligations, resulting in financial loss to the Home.

The Home adopts the following policy to mitigate the credit risk.

For banks and financial institutions, the Home mitigate its credit risk by transacting only with banks and brokerage that are licensed by MAS and for investments, it is guided by the investment policy approved by MC.

There is no significant concentration of credit risk, whether through exposure to specific industry sectors and/or regions.

There are no credit loss allowance for other financial assets at amortised cost as at 31 December 2025 and 31 December 2024.

### Liquidity risk

Liquidity risk is the risk that the Home will encounter difficulty in meeting its financial obligations due to shortage of funds. The Home exposure to liquidity risk arises primarily from mis-matches of the maturities of financial assets or liabilities.

The Home manages its liquidity risk by monitoring and maintaining a level of cash and bank balances deemed adequate by the Management Committee to fund the Home's operations and to mitigate the effects of fluctuations in short-term cash flows. As disclosed in Note 29, due to transitioning into Nursing Home and application for the license with MOH, the Management Committee is continue reviewing the ongoing funding requirements and needs.

## 26. Financial risk management (Cont'd)

### Liquidity risk (Cont'd)

The table below summarises the maturity profile of the Home's financial assets and financial liabilities at the end of the reporting period based on the contractual undiscounted repayment obligations:

	Within one year S\$	Later than one year but not later than five years S\$	Later than five years S\$	Total S\$
<b>2025</b>				
<b>Financial asset at amortised cost</b>				
Cash and cash equivalents	15,253,803	0	0	15,253,803
Other receivables (excluding prepayments)	505,847	0	0	505,847
	<u>15,759,650</u>	<u>0</u>	<u>0</u>	<u>15,759,650</u>
<b>Financial asset, at FVOCI</b>	<u>0</u>	<u>605,199</u>	<u>1,807,715</u>	<u>2,412,914</u>
<b>Financial liabilities, at amortised cost</b>				
Other payables and accruals (excluding contract liabilities, GST payables and provision for unutilised leaves)	468,949	0	0	468,949
	<u>468,949</u>	<u>0</u>	<u>0</u>	<u>468,949</u>
<b>2024</b>				
<b>Financial asset at amortised cost</b>				
Cash and cash equivalents	14,594,302	0	0	14,594,302
Other receivables (excluding prepayments)	515,685	0	0	515,685
	<u>15,109,987</u>	<u>0</u>	<u>0</u>	<u>15,109,987</u>
<b>Financial asset, at FVOCI</b>	<u>0</u>	<u>557,647</u>	<u>1,748,190</u>	<u>2,305,837</u>
<b>Financial liabilities, at amortised cost</b>				
Other payables and accruals (excluding contract liabilities, GST payables and provision for unutilised leaves)	480,337	0	0	480,337
	<u>480,337</u>	<u>0</u>	<u>0</u>	<u>480,337</u>

### Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of the Home's financial instruments will fluctuate because of changes in market interest rates. The Home's exposure to interest rate risk arises primarily from their cash and cash equivalents.

The Home does not expect any significant effect on the Home's statement of financial activities arising from the effects of reasonably possible changes to interest rates on interest bearing financial instruments at the end of the financial year.

#### Sensitivity analysis for interest rate risk

At the reporting date, the interest rate profile of the Home's interest-bearing financial instruments was as follows:

	2025 S\$	2024 S\$
<b>Fixed rate instruments</b>		
<b>Financial assets</b>		
Fixed deposits	<u>14,217,044</u>	<u>13,825,403</u>

The sensitivity analysis is based on changes in the interest rates of variable rate financial instruments.

At the reporting date, the Home does not have variable rate interest-bearing financial instruments.

**27. Fair values**

The table below presents financial instruments measured at fair value and classified by level of the following fair value measurement hierarchy:

- (i) quoted prices (unadjusted) in active market for identical assets or liabilities (Level 1);
- (ii) inputs other than quoted prices included (i.e. as prices) or indirectly (i.e. derived from prices) (Level 2); and
- (iii) inputs for the assets or liability that are not based on observable market data (unobservable inputs) (Level 3).

	Note	Level 1 S\$	Level 2 S\$	Level 3 S\$
<b>2025</b>				
Financial assets, at FVOCI	12	605,199	1,807,715	0
<b>2024</b>				
Financial assets, at FVOCI	12	557,647	1,748,190	0

The fair value of financial instruments traded in active markets (such financial asset, at fair value through other comprehensive income) is based on quoted market prices at the reporting date. The quoted market price used for financial assets held by the Home is the current bid price. These instruments are included in Level 1.

The fair value of financial instruments that are not traded in an active market (for example, over-the-counter derivatives) is determined by using valuation techniques. The Home uses a variety of methods and makes assumptions that are based on market conditions existing at each reporting date. Quoted market prices or dealer quotes for similar instruments are used to estimate fair value for long-term debt for disclosure purposes. These investments are classified as Level 2 and comprise debt investments. In infrequent circumstances, where a valuation technique for these instruments is based on significant unobservable inputs, such instruments are classified as Level 3.

There were no transfers between level 1 and level 2 during the financial years ended 31 December 2025 and 31 December 2024.

*Cash and cash equivalents, other receivables and other payables and accruals*

The carrying amounts of the financial assets and liabilities recorded in the financial statements of the Home approximated their fair values due to their short-term nature.

**28. Capital commitments**

At the reporting date, the Home has capital commitments related to its capital expenditures.

	2025 S\$	2024 S\$
Commitments	223,000	49,200
<u>Less:</u>		
Recorded as deposits	0	(24,600)
Recorded as capital work-in-progress	(94,050)	0
	<u>128,950</u>	<u>24,600</u>

**29. Events after the reporting period**

- i) On 26 January 2026, the Home awarded the Letter of Award to Sunray Woodcraft Construction Pte Ltd for the proposed additions and alterations to the existing 5-storey Home for the Aged on No. 1 Willow Avenue, Singapore, 347508 with a total contract sum of S\$4,691,300.
- ii) On 31 March 2026, the Home accepted a contract with Aletheais Pte Ltd for an accounting management system project, with a contract value of S\$99,004, inclusive of implementation (CAPEX) and recurring costs (OPEX) for the first year.
- iii) At the Extraordinary General Meeting ("EOGM") held on 22 Dec 2025, members approved the Management Committee's (MC) authority to apply for and operate a MOH-licensed nursing home and to undertake all actions necessary to comply with the applicable regulatory requirements; and a transition budget of up to S\$6 million in capital and operating expenditure for the establishment and operation of the nursing home.

Existing sheltered home residents will continue to receive financial assistance and care services, with efforts to maintain their placement at the Home, where clinically appropriate.

The increase in project cost is attributable to additional renovation and construction works, including the conversion of two floors from 4-bed to 6-bed rooms to accommodate 30 additional residents, upgrading of bathrooms to support bedbound residents, and other enhancements such as installation of roller blinds, invisible grills, treatment and sluice rooms, nursing call bell systems, a holding room for bereavement purposes, improved safety access, and fire-rated doors to pass MOH's Healthcare Services Act (HCSA) and other regulatory requirements. In addition, staff strength is expected to increase from 35 to 117, alongside an expansion of staff stay-in dormitory capacity from 24 to 62.

The higher costs also include the engagement of professional consultancy services, procurement of equipment, enhancement of IT infrastructure and cybersecurity in accordance with MOH's Health Information Act (HIA), as well as upfront staffing, training, organisational development, and the impact of inflationary pressures.

Per Management's schedule and planning, it's tentatively to commence the operation from September 2026 and onwards once they have obtained the license from Ministry of Health.

**30. Authorisation of financial statements**

These financial statements for the year ended 31 December 2025 were authorised for issue in accordance with a resolution of the Management Committee of the Home on 27 April 2026.